

## **Roskilde** University

#### Pilot Implementations as an Approach to Infrastructure

Experiences from Two Cases Within Healthcare

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# Pilot implementation as an Approach to Infrastructure:

**Experiences From Two Cases Within Healthcare** 

By Maria Ie Manikas and Arnvør á Torkilsheyggi



3. Cases

4. Finding





2. Theoretical foundation

- **1.** Purpose of the paper
- 2. Theoretical foundation
- 3. Cases

1. Purpose of the paper

4. Findings

#### Pilot implementation as an Approach to Infrastructure



## The purpose of the paper

2. Theoretical foundation

1. Purpose of the paper

An explorative paper for discussion of pilot implementation as a response to known challenges within the field of work infrastructures:

• Challenge 1: The temporal challenge of developing work infrastructures

3. Cases

- The tension between work of today and a desired future (Ribes & Finholt, 2009).
- The tension between short-term project time and long-term infrastructure time (Karasti et al., 2010).

4. Finding

- Challenge 2: Methodological challenges of studying information infrastructures
  - Infrastructures tend to be invisible and taken for granted (Pipek & Wulf, 2009).
- Motivation: Can we use pilot implementations as an approach to study and develop work infrastructures
  - Can pilot implementations manage the long term perspectives of work infrastructure development during Information Systems development?
  - Can pilot implementations make the work infrastructure visible during information systems development?

3. Cases

2. Theoretical foundation

4. Finding

## The elements of a pilot implementation

- A field test of a properly engineered, yet unfinished system, in its intended environment, using real data, and aiming – through real use experiences - to explore the value of the system, improve or assess its design, and reduce implementation risks.
- A supplement that builds on rather than subsumes development activities of a full ISD project

#### Areas of work infrastructures

- Work infrastructures (Hanseth & Lundberg, 2001)
- The long now (Ribes & Finholt, 2009)
- Project time and infrastructure time (Karasti, 2010)
- Points of infrastructure (Pipek & Wulf, 2009)



(From Hertzum et al. 2012)

## Pilot implementation as an Approach to Infrastructure

3. Cases





The PPR project



4. Finding

The porter project

- Documenting patient treatment
- Paramedics (and clinical staff at the emergency departments)
- Development of an Electronic ambulance record (commercial system)
- Sharing of information with ED staff
- Development in DK and SE
- One month of pilot use

- Coordinating patient transport
- Porters and nurses
- Development of a handheld version of an electronic whiteboard system (in use in the hospital)
- Supporting communication between porters and nurses
- Development in NO
- Three weeks of pilot use





The PPR project

- Product name versus generic name
- Towards a standardized registration of medication



#### The porter project

- From one-way communication to dialog
- Shared responsibilities and empowerment of the porters

PORT. SMS
Patient: Portør tlf:
Opret en besked at sende til patienten Vælg besked skabelon:
[Vælg skabelon]
Vælg placering:
· · · · · · · · · · · · · · · · · · ·
Besked til at sende til modtageren:
Sende besked Annuler

# Thank you for your attention!

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